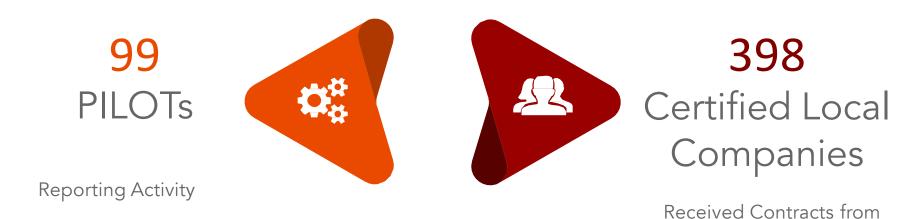


EDGE PILOT Recipient Spending with Minority/Women Owned Businesses & Locally Owned Small Businesses

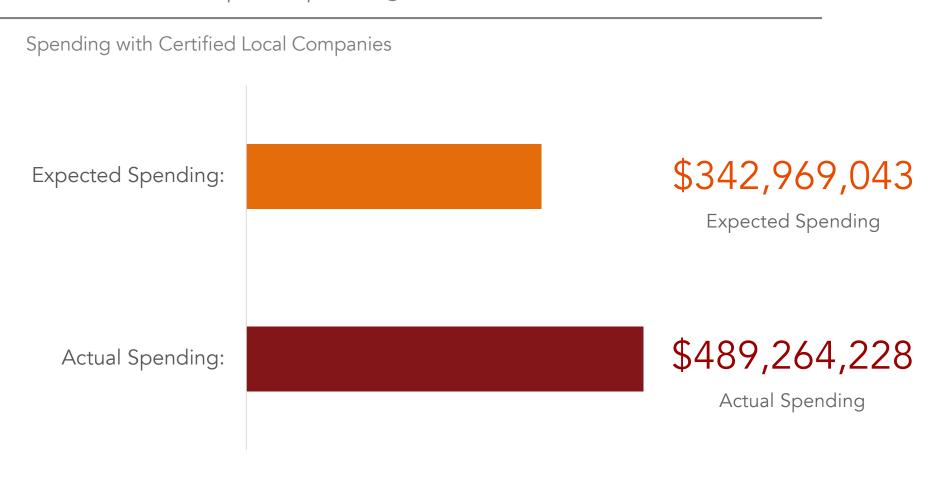
2011-2020 Report

Efforts to assist MWBEs and initially LOSBs, date back to 2001 when the Industrial Development Board of the City of Memphis and County of Shelby, TN (IDB), EDGE's predecessor, created the PILOT "Jobs Plus Optional Program." Job Plus was followed by the mandatory IDB "Diversity Program" in 2008, and ultimately by EDGE's "Local Business Participation" (LBP) program in 2016. Over time, certifying entities have included the Mid-South Minority Business Council's Uniform Certification Agency, the Tri-State Minority Supplier Development Council, Women's Business Enterprise National, Council, and now the City of Memphis and Shelby County Government. After Shelby County adopted its MWBE program EDGE discontinued accepting Shelby County LOSBs as part of the PILOT LBP program, with new PILOTs requiring spending with City and County-certified MWBEs.*

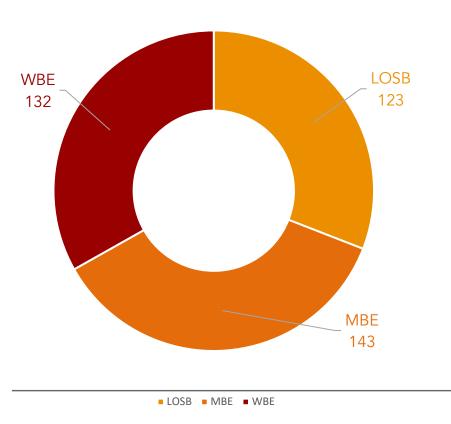


There are 5 MWBE firms in this report whose status is listed as "Unknown," plus 11 listed as "Unknown Female." This is due to the fact that some certifying bodies do not provide information by race/ethnicity/gender.

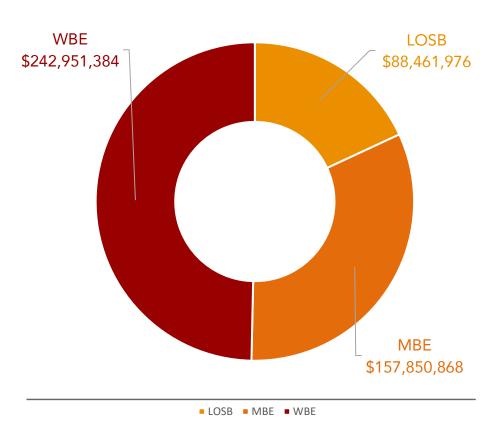
Reporting PILOT Recipients



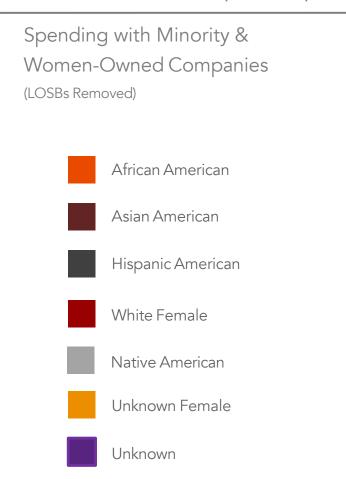
Spending with Certified Local Companies

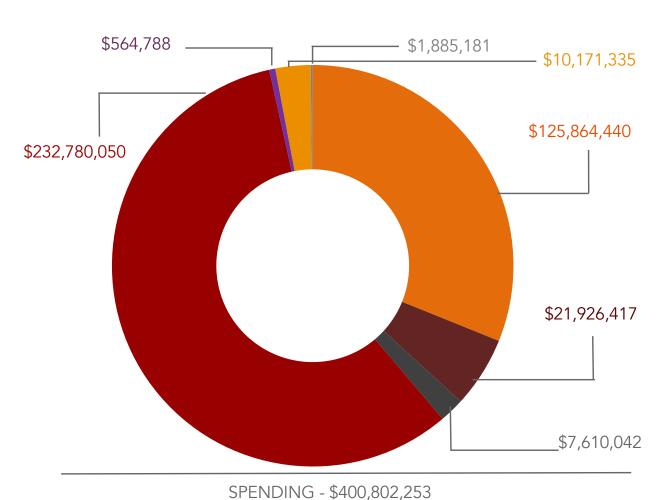






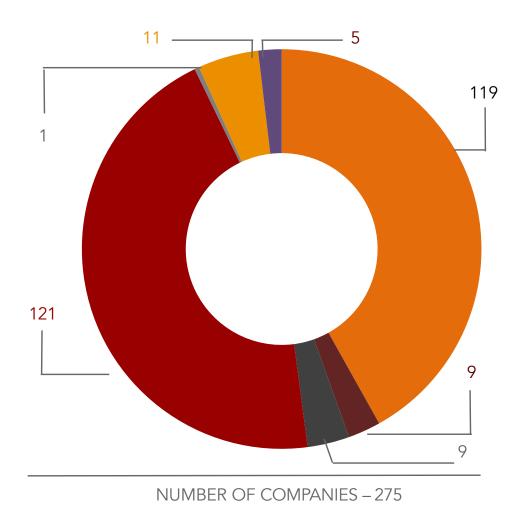
SPENDING: \$489,264,228





Spending with Minority & Women-Owned Companies (LOSBs Removed)





Spending with Certified
Minority-Owned Businesses



143

Number of Local Companies



\$157,850,868

Total Spending



\$1,103,852

Average Spending per MBE

Spending with Certified Women-Owned Businesses



132

Number of Local Companies



\$242,951,384

Total Spending



\$1,840,541

Average Spending per WBE

Spending with Certified Locally-Owned Small Businesses



123

Number of Local Companies



\$88,461,976

Total Spending



\$719,203

Average Spending per LOSB

A - One Staffing 1Link Technology **Business Promotions** APG Office Furnishing 1Source C-1, Inc. APS Facility Maintenance A & B Construction C & J Trophy Engraving Armstrong Relocation A & R Barbecue C & M Trucking Artizan Constructors A to Z Advertising C. Foster Construction Askew Nixon Ferguson Architect **A&I** Travel Service Campbell & Ford Construction ASAP Security Staffing, LLC A1 Electrical Contractors Canup Engineering, Inc. Atkins Landscaping Castle Black, Inc. A1 Printing Services Auto San, Inc. AAA Safe & Lock Cates Maintenance Co., Inc. Aztec Masonry CDA **ABM Building Services** B Four Plied **ABO** Marketing Chad Stewart & Assoc Balton Sign Company ACC Rebuilders Charles H. Hill Construction Barham Cain Mynatt Access Data Network Solutions Chickasaw Glove & Supply, Inc. BDO USA Chism Hardy Enterprises Acme Chemex Acoustics & Specialties, LLC Behind The Scenes Chris More Beth Almond Interiors CII Diversities Action Air **Black Lion Security** Action Chemical Clarion Security Adams Business Center Inc. Blair Construction Clark & Coburn Blind Ambition Adept Inc **CLE Wood Products** Blue Line Investigation Advance Memphis Coleman Taylor Transmission Blue Sky Couriers Commercial Interior Finishes Advanced Industry Support Blues City Tours **AFRAM Services** Complete Facilities Maintenance Bluff City Distributing Co. Comprehensive Staffing AHA Mechanical Contractors **Bluff City Electronics** Airfield Etc., Inc. Comserv Services Bluff City Fire Protection Allworld Project Management Comspark International Bond Janitorial Services American & International Travel Services Cor-Bits Coring & Cutting **Bright Construction** American Business Solutions Corporate Interior Cleaning Brighter Days and Nites American Electrical Contractors Crown Trophy **BSU Roofing & Construction** American Systems for Business Crow's Truck Service Burr & Cole Consulting Engineers Amnesty Professional Services Crystal Steel Fabricators

BUSHLO Lawn Service

Business Forms & Systems

Answering Advantage

Ant's Pest Control

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CS3 Inc.

CSS Building Services

DataComm Services Corp. Fayette Janitorial Service Horizon of Memphis **HRO** Partners Davis & Davis Flagcenter.Com Floied Fire Extinguisher DeBerry Maintenance Co. **HVAC** Technologies Delta Janitorial Forklifts ETC Ideal Chemical & Supply Co. Delta Materials Handling Four R Marketing Image Environmental DePouw Engineering Fred Balton Company Immaculate Landscaping Digital Now Freeman Industrial Impressions Meetings & Incentives Dillard Door & Security Fresh Start Contracting Industrial Equipment & Specialities Fresh Start Janitorial **Diversified Conveyors** Industrial Sales Co of Memphis **Diversified Products** Integrated Communications Fusion Technology, LLC G7 Environmental Services Division 10 Inc. Integrity Drywall Dixon Services Galloway Construction & Pest Management Interior Focus **Donelsons Catering** GCM, Inc. Interior Solutions Double R Rebar Gearcor, Inc. iSustain, Inc. Doxicom Global Generator Power Systems J&D Resources Draper's Catering of Memphis GGI Janitorial J&J Construction Gipson Mechanical Dreamspun J. Austin Installs D's Floors GMB Solutions Jamnu H. Tahiliani & Assoc DSI Warehouse Gorham Schaffler Jan-Pro of Memphis Electrical Testing & Maint Corp Greenscape Management Jim Neely's BBQ Electronic Power Systems, Inc. Greg Pilcher Construction JIM Promotions Guess Industrial **Electronic Vaulting Services** Joe McCoy (DBA X-Pert Painting) **EmbroidMe** Guy Brown Management Jones & Tuggle Enlightenment DBA APS Facility Hagerman & Co, Inc. JW Cleaning **Enosis Touliatos** Hardin & Sons Plumbing Kalb Equipment HealthSource Solutions, LLC KBG Technologies, LLC Ensafe Environmental Test & Balance Co. Hemline Inc. Kenny Floor Inc. EnviroRem Henry & Henry, LLC Kerr Brothers **EPCO Services HGD** Waste Solutions Kersey Wike Assoc **ETI** Corporation Highbar Trading Ladd Safety LLC Ewing Moving and Storage Lanigan Worldwide Moving Hill Services

Hog Wild

EZR Mgmt

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Laser Recharge, Inc.

Lean Labor Memphis Chemical & Janitorial Supply **OTB** Container Lenahan Smith & Bargiachi Memphis Control Center Oteka Technologies Memphis Fence Co (Turbeville Fence LLC) Owen's Construction Services Leo Events Leon Craig Pest Control Memphis Ice Machine Pallet Plus Inc. Level Professional Services Mendelson & Associates Advertising Pallets Your Way Mid-South Drug Testing Liberty Electric Paramount Uniform Rental Mid-South Erosion Control Pat's Pro Cut of Memphis Linco Safety Signs Lincoln Glass Co Mid-South Pipe and Valve Paynes & Sons Grading Linda Hawkins / Tel XL MIG Construction Pearson Safety Services Phelps Security Lowrie Electric Company Mig Steel Fabrication Millenium Search Power Tools Inc. Luttrell Belting Supply Co. Inc. Miller Installations M & D Coatings Precise Concrete Works M & K Pressure Washing Solutions Precision Door Service Minitab, Inc. M & M Enterprises Mississippi River Office Solutions Prestigious Placement Madison Group, Inc. MJ Contracting Prime Restoration Magnificent Technology (Magtech Lab) Professional Painters Enterprises **MMBC** Professional Staffing Company (PSC) Mahar Tooling Mobile Drug Testing Maintenance Supply & Fastener Professional Technologies Group Modular Designs of Memphis Malani Wholesale Company Murden Delivery Service Proscan Technologies Marolyn Howe P.E. Nance Mechanical Services **Protech Security** Martin & White Mechanical Contract. Provide Staffing Services National Filter Solutions, Inc. Mason's Professional Cleaning **PSC Staffing** Nexair NexTech Solutions Pyramid Electric Matthews Contract Painting Nickson General Contractors Quality Building Service MAU MBI Northwest Contracting Services Quality Painting & Decorating McCord Acoustics Nu Era pest Control Quality Safe & Lock Obsidian Publications McDowell Marketing **Quality Shine** MEDFAC Engeneering Odorzone LLC R&R Plumbing Medford Roofing Olympic Career Training Institute R.L. Campbell Contracting Ram Tool & Supply Memphis Boat Center Omni Staffing One & Only BBQ Red Rover Company Memphis Business Interiors 10 Refractory Services Corp Memphis Carpet Cleaning One Source Associates

Renae's Window Treatment, Inc. Southeastern Coatings The Phoenix Manufacturing Co. Southern Associated Sales Renaissance Group The Pro's Painting Company Resource Management Group, LLC The Reaves Firm Southern Ceiling Specialists Reynolds & Reynolds Facility Services Southern Electric Controls Thompson Hospitality Southern Sales Right Resource Management Thomson Engineers Southland Enterprises Threatt Construction Corporation Sanitize4U SCI Technologies, Inc. Spaces Group Three Point Graphics SCS Environmental Co. Spikner the Embroidery Co Tile Shop Scurlock Construction SR Consulting Tioga Environmental Consultants S-R Delivery Service TKE (Talent Force Staffing) Security Consultants Staffrunner Inc. Self Tucker Architects Transportation Resources Travel Leaders Servco Building Services, LLC Standard Electric Company, Inc. Service Master Facilities Maintenance Starker Family LLC., DBA Kona Ice Treadwell-Chambers Roofing ServiceMaster by Stratos State Systems Trench Safety & Supply Shelby Electric Steepleton Tire Company Trinity Professional Services, Inc. Tri-State Plumbing Heating & Air Sterling Building Specialists Shelby Packaging and Logistics Inc Shelby Railroad Service Summerall Flectric Co. Tri-State Printing Summerfield Associates Shoney's Electronic Repairs Turtle and Hughes Shred Shop of Memphis Summit Trucking Group Ultimate Attire & Solutions Sid Boedeker Summitt Management Corp Ultra Clean Superior Industrial Supply Sigma Supply Uniform Masters Signature Packaging & Paper, LLC Superior Traffic Control Union Auto Parts Surge Electrical Contractors Sign Matters Unique Plumbing Services Taylor Made Management Unistar-Sparco Signet Universal Commercial Simply Fabulous Technical Maintenance Simpson Construction Technology Education to Go V. McGee Trucking SKB Facilities & Maintenance Teems & DeMoville Mechanical Vanguard Inc The Finishing Touch Versa Tech Office Installation Small Business Services SMS Contractors The Flying Locksmiths VuCon LLC W.A Soefker & Sons Soefker Services The Lilly Co. The Merry Cook South Central Contractors Walker & Associates

The Office Cleaner

South Memphis Fence

Wash Depot Holdings

Washington Graphics Design

Waterproofing Systems

Weakly & Associates

White Construction & Associates

White Plumbing

Woods Painting Company

Wooten Mechanical

Worksite Consultants

World Wide Technology, Inc.

Worldwide Label & Packaging

Wright Concept

Yuletide Office Products

Zebra Marketing

Zycron Computer